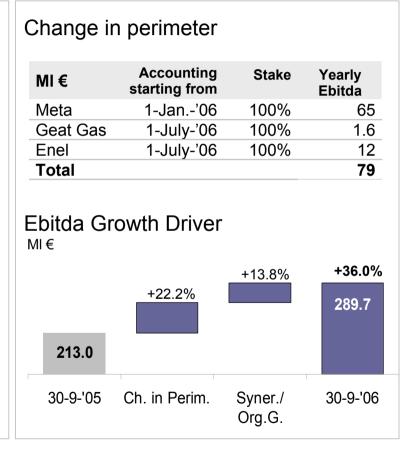


# First 9 months results keep on growing fast through all levers

First 9 months performance confirms expectations on year end results

- First 9 months results highlight a
  +36% Ebitda growth, confirming contribution from usual growth drivers:
  - > +22% relates to contributions of merged activities such as Meta, Enel Network acquired in Modena province and Geat Distribuzione Gas ("Change in Perimeter")
  - > +14% relates to internal growth (efficiency gains, tariff increase in WW)





# First 9 month results continue to show double digit growth

#### Revenues

+30.4%

- > Meta merger underpins +21% of the growth
- > +9% relates to Oil prices, "WW" tariff increase and expansion in waste business

#### Ebitda

+36.0%

- > 47.4 MI € contribution relates to M&As (Meta, Enel and Geat)
- > Ebitda margin increase by 80 basis points despite increase in energy prices and its lower volumes of sales

#### **Ebit**

+26.4%

> Considerable Ebit growth despite significant development capex sustained

Synergies and Organic Growth continue to underpin double-digit growth and margin enhancement by 80 basis points

(MI €)	30 Sept. 2005	%	30 Sept. 2006	%	Inc. %
Revenues	1,257.0	100%	1,639.3	100%	+30.4%
Operating cost	(948.4)	(75.4%)	(1,248.8)	(76.2%)	+31.7%
Personnel cost	(172.5)	(13.7%)	(208.6)	(12.7%)	+20.9%
Capitalisation	76.9	6.1%	107.8	6.6%	+40.2%
Ebitda	213.0	16.9%	289.7	17.7%	+36.0%
Ebit	123.5	9.8%	156.1	9.5%	+26.4%
D					
	90.9 Fhitda	7.2% huile	118.0	7.2%	+29.8%
3Y Group <sup>MI</sup> €					+29.8% 289.7
	Ebitda	builc	l up		1201070



# Net Financial Debts reflects significant Capex & Investm.

## Capex & Investments

- > 2006 capex plan is on track
- > More than 70% of waste capex (50 m€) referrers to new WTE plants
- > Development capex plan in water business benefit from regulated remuneration.
- > Investments relate mainly to the merged Fnel Network and Geat Distribuzione Gas.

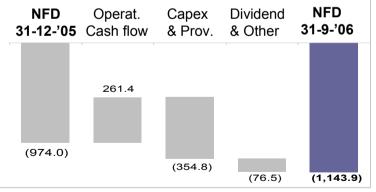
#### **Net Financial Debt**

- > NFD reflects a significant capex which were funded for about 3/4 by cash generation
- > 88% of NFD is long term
- > In February a 500 MI€ Euro bond issued at a fixed rate of 4.125%.

## Capex & Investments (MI €)

	30 Sept. 2005*	30 Sept. 2006
Waste	64.3	50.0
Water	47.8	64.6
Gas	33.8	30.6
Electricity	5.5	7.6
Other	14.6	20.4
Holding	46.3	34.9
Capex	212.3	208.1
Investments	10.0	128.4
Total	222.3	336.5

#### Net Financial Debt (MI €)



\*Proforma with 2005 Meta capex



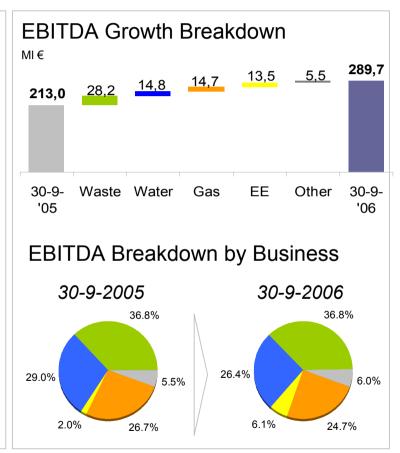
# All businesses highlight persistent double-digit growth

## First 9 months Ebitda at a glance

- > All businesses record a double-digit Ebitda increase.
- > Growth benefits from M&A activities and internal growth
- Internal growth was mainly achieved through "WW" tariff increase, volume expansion and synergy exploitation.
- > Ebitda Business breakdown highlights seasonality of the energy business

#### **EBITDA Growth Drivers**

MI€	30 Sept. 2005	Ch. in Perim.	Internal Growth	30 Sept. 2006	Inc.%
Waste	78. <i>4</i>	10.9	17.3	106.6	+36%
Water	61.7	8.2	6.6	76.5	+24%
Gas	56.8	13.2	1.5	71.5	+26%
Electric.	4.3	13.1	0.4	17.8	+4.1x
Other	11.8	2.0	3.5	17.3	+47%
Total	213.0	47.4	29.3	289.7	+36%





# Closing Remarks

- > First 9 months growing results are in line with budget and comfort on year end targets
- > Hera **2006-2009 Business plan** sets references for 2007 budget which will be approved by December.
- > **New Plants:** Within next 6 months the following new plants will come on stream:
  - > **Teverola** (CCGT 400 MW already started testing on full operation capacity last week)
  - > **Sparanise** (CCGT 800 MW had a positive test of one gas turbine last week)
  - > WTE Ferrara (13 MW scheduled production test with mid 2007)
- > Gas Upstream: On 15th November the formal signature of Galsi gas supply agreement, whilst screening on LNG opportunity is progressing
- > M&A: First meetings ongoing with Enia and SAT

# 3rd quarter results confirm budget and year end targets



# **Appendix** Appendix: Results as at 30-9-'06 breakdown by business

# Waste: still Hera portfolio best performer

3.3

106.6

1%

28% +36%

+6%

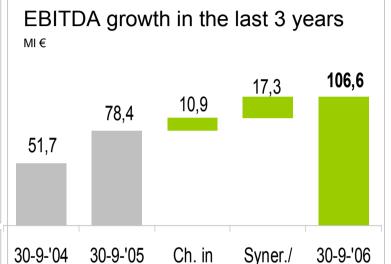
#### Profit and Loss 30 Sept. 30 Sept. MI€ Inc. % 2005 2006 Revenues 302.2 100% 387.7 100% +28% Operating c. (153.3) (51%) (195.3) (50%) +27% Personnel c. (73.6) (24%) (89.1) (23%) +21% Capitalisation

1%

26%

3.1

78.4



Perim.

## Ebitda growth:

**Ebitda** 

- > Improved Ebitda mainly relates to:
  - >Change in Perimeter (mainly Meta)
  - >Volume expansion (+2% on a like for like basis)

>+6.1% WTE treatments increase (on a like for like basis)



Org. G.

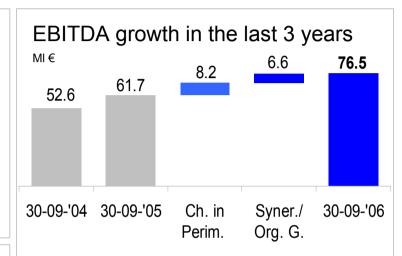
# Water business is bettering margins

#### **Profit and Loss**

MI€	30 Sept. 2005	%	30 Sept. 2006	%	Inc. %
Revenues	250.0	100%	292.0	100%	+17%
Operating c.	(182.1)	(73%)	(225.1)	(77%)	+24%
Personnel c.	(52.0)	(21%)	(59.3)	(20%)	+14%
Capitalisation	45.8	18%	68.9	24%	+50%
Ebitda	61.7	25%	76.5	26%	+24%

## Ebitda growth:

- > Change in perimeter mainly relates to Meta merger
- > Agreed tariff increase, synergies and volume expansion (+9.5% total growth rate on a like for like basis) underpin higher Ebitda margins by 100 basis points



#### **Technical Data**

MI mc

Volume sold	30 Sept. 2005	30 Sept. 2006	Inc. %
Aqueduct	154.9	176.5	+14%
Depuration	134.8	153.6	+14%
Sewerage	139.6	158.7	+14%



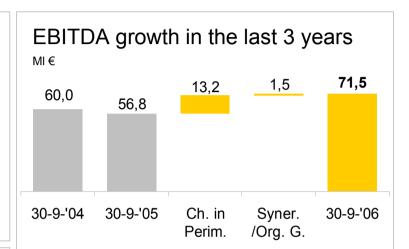
## Gas business benefit from M&A

## **Profit and Loss**

MI€	30 Sept. 2005	%	30 Sept. 2006	%	Inc. %
Revenues	472.0	100%	649.6	100%	+38%
Operating c.	(400.9)	(85%)	(562.3)	(87%)	+40%
Personnel c.	(27.3)	(6%)	(31.6)	(5%)	+16%
Capitalisation	13.0	3%	15.8	2%	+22%
Ebitda	56.8	12%	71.5	11%	+26%

## Ebitda growth:

- Volume growth relates to Change in Perimeter (mainly Meta/Geat mergers)
- > Climate conditions negatively affected volumes (on a like for like basis)
- > Trading activities and Ebitda margin affected by higher oil prices



#### **Technical Data**

MI mc

	30 Sept. 2005	30 Sept. 2006	Inc. %
Volume distrib.	1,315.9	1,540.8	+17%
Volume sold	1,565.2	1,660.5	+6%
of which trading	266.2	157.9	(41%)



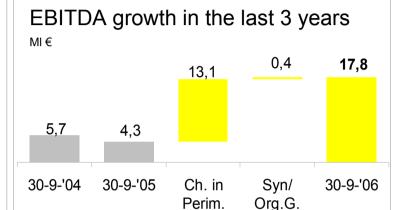
# Electricity business triple-digit growth underpinned by M&A

#### **Profit and Loss**

MI€	30 Sept. 2005	%	30 Sept. 2006	%	Inc. %
Revenues	208.7	100%	289.7	100%	+39%
Operating c.	(204.2)	(98%)	(268.0)	(93%)	+31%
Personnel c.	(2.3)	(1%)	(10.3)	(4%)	+4.6x
Capitalisation	2.0	1%	6.4	2%	+3.2x
Ebitda	4.3	2%	17.8	6%	+4.1x

## Ebitda growth:

- > Improved Ebitda underpinned by Meta merger and Enel network acquisition in Modena Province
- > Enhanced Ebitda margins pursued on high profitable customers more than off set increase in commodity cost and sales reduction (on a like for like basis about -19%)



#### **Technical Data**

GW/h

Volume sold	30 Sept. 2005	30 Sept. 2006	Inc. %
Residential clients.	139.4	586.3	+4.2x
Business clients	1,581.8	1,679.3	+6%
Total	1,721.2	2,265.5	+32%



## Other Activities: Results from further rationalisation

#### **Profit and Loss**

MI€	30 Sept. 2005	%	30 Sept. 2006	%	Inc. %
Revenues	80.7	100%	116.6	100%	+45%
Operating c.	(64.5)	(80%)	(94.5)	(81%)	+47%
Personnel c.	(17.3)	(21%)	(18.3)	(16%)	+6%
Capitalisation	12.9	16%	13.4	12%	+4%
Ebitda	11.8	15%	17.3	15%	+47%

## Ebitda growth:

- > Ebitda benefit from current levels of energy prices (mainly in District Heating activities)
- > Further rationalization of non core activities provided tangible efficiency gains

