

## Enabling resilience and innovating

 Annex - Data Center

Women staff (breakdown by position) [405-1]

| \% | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 6}$ | $\mathbf{2 0 3 0}$ |
| :--- | :---: | :---: | :---: | :---: |
| Managers | $\mathbf{2 2 . 1 \%}$ | $\mathbf{2 1 . 6 \%}$ | $>23 \%$ | $>26 \%$ |
| Middle managers | $32.8 \%$ | $33.6 \%$ | $>35 \%$ | $>37 \%$ |
| Total managers and middle managers | $30.5 \%$ | $31.1 \%$ | $>33 \%$ | $>35 \%$ |
| Management employees | $35.7 \%$ | $36.2 \%$ | $>37 \%$ | $>39 \%$ |
| Total managers, middle managers and management employees | $34.0 \%$ | $34.5 \%$ | $>36 \%$ | $>37 \%$ |
| Non-management employees | $45.9 \%$ | $46.4 \%$ | $>47 \%$ | $>49 \%$ |
| Total employees | $43.0 \%$ | $43.6 \%$ | $>45 \%$ | $>47 \%$ |
| Blue-collar workers | $2.5 \%$ | $2.4 \%$ | $>3 \%$ | $>5 \%$ |
| Management positions in revenue-generating function | $25.7 \%$ | $26.6 \%$ | $>28 \%$ | $>30 \%$ |
| STEM-related positions | $38.2 \%$ | $38.9 \%$ | $>40 \%$ | $>42 \%$ |
| Total | $\mathbf{2 7 . 3 \%}$ | $\mathbf{2 7 . 6 \%}$ | $>\mathbf{2 9 \%}$ | $>\mathbf{3 2 \%}$ |

Data as at 31 December.

Voluntary turnover rate (\%)

| \% | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :--- | :---: | :---: | :---: | :---: |
| Voluntary turnover rate | $1.6 \%$ | $1.1 \%$ | $1.5 \%$ | $2.2 \%$ |

