HERA S.p.A. – Shareholders' Meeting April 28th, 2022

Proxy form and Voting instructions to Computershare S.p.A. which is the only subject legitimately entitled to attend the Meeting

HERA S.p.A. (the Company) has appointed Computershare S.p.A., through its employee or duly entrusted staff member, acting as Appointed Representative pursuant to article 135-undecies of Italian Legislative Decree no. 58/98 (TUF) and to article 106 of Law Decree on March, 17th 2020 no. 18, converted with amendments into Law no. 27 of April 24th, 2020 and as extended by Article 3 of Law Decree December 30th, 2021 No. 228, converted with amendments into Law No. 15 of February 25th, 2022, to collect proxies for the Extraordinary and Ordinary Shareholders' Meeting convened on April 28th, 2022 in single call in accordance with the terms and conditions stated in the Notice of the Meeting published on the company's website www.gruppohera.it.

The proxy and voting instructions, to be conferred by April 26th, 2022, may be revoked by April 27th, 2022 h. 12 a.m. with the procedures used for the conferral. Conferral of proxy and voting instructions by signing and submitting this form is free of charge, except where transmission or postal charges apply.

(Governance/Shareholders' meetings). Voting instruction form can be requested by phone at no. +39 011 0923200 and +39 011 0923215.

Art. 135-decies of Legislative Decree 58/98 (Conflicts of interest of representative and substitute)

Computershare S.p.A., acting as Appointed Representative, is not subject to any conflicts of interest as defined under Article 135-decies of Legislative Decree 58/98. However, in the event of unknown circumstances or in the event of amendment or integration to the motions presented to the meeting, Computershare **does not intend** to vote in a manner incompatible with the instructions received.

PROXY FORM

	Fill in the requested information on the	basis of the Instructions below. T	he Company will be notified b	y Computershare S.p.A. (1)
* mandatory	information			
The undersign	ed (natural person) *	Place of b	oirth *	Date of birth*
Tax code *				
Resident in (to	own/city) *	at (street / address) *		
telephone no *	·, e-mail			
	exercise the voting right at 04/19/2022 (Record D aker in - beneficiary interest holder - official rec			
for no*	of ordinary share	s HERA		
	in the name of (natural or legal person)		Place of birth *	Date of birth *
	*			
	own/city) *			
(4) Registered	in the securities account no	At	Bank code (ABI)	Branch code (CAB)
(5) as resulting	g from communication no	Made by (<i>Bank</i>)		
DELEGATES provided and	the above Appointed Representative to attend and	d vote at the abovementioned genera	al meeting, with reference to the	shares above, in accordance with the instruction
the proxy the propothe proxy	nat no matter of compatibility or suspension are affect to the Appointed Representative may contain voting sals in relation to which voting instructions have been will be valid only if the statement to the issuer from attendance and voting, has been received by the C	g instructions even on just a number on en conferred; m the intermediary, in compliance wit	f proposals on the agenda and the	•
DATE	Form of identification (6) (type)*	Issued by *	no. *	SIGNATURE
NOTE: It is n	ot possible to grant this proxy form without the		mpleted online and downloaded	from the company's website www.gruppohera.

VOTING INSTRUCTIONS

(For use of Appointed Representative only - tick relevant boxes and send to Computershare S.p.A. as per the instructions for filling in)

WARNING

The voting instructions form may require changes to include any additional proposals for the items on the agenda or proposals submitted individually by the ne new ject to topics

shareholders by April 12th, 2022, according the provisions of the meeting notice, therefore this form will be integrated and republished proposals. In the event of submission of proposals that imply the issue of new voting instructions, the instructions already conferred integration lose their validity and will regain it only after issuing voting instructions also on the new proposals. However, the voting in remain valid and effective.	ed on the	only to	pic sub
The undersigned (7)			
INSTRUCTS the Appointed Representative to vote at the above indicated shareholders' meeting as follow (8)			
RESOLUTIONS TO BE VOTED			
RESOLUTIONS TO BE VOTED	F C A F C A		
EXTRAORDINARY PART	•		
1. (item 1) Amendment of article 17 of the Articles of Association in compliance with the new provisions contained in the Corporate Governance Code: related and consequent resolutions			
Section A – vote for resolution proposed by the Board of Directors (9)	F	С	Α
Section A2 – vote for possible proposal presented pursuant to article 126-bis of TUF (10)	F	С	Α
ORDINARY PART			
2. (item 1) Financial statements as at 31 December 2021 of Hera S.p.A.: related and consequent resolutions. Presentation of the consolidated financial statements as at 31 December 2021 Reports of the Board of Directors, the Board of Statutory Auditors and the Independent Auditors			
Section A – vote for resolution proposed by the Board of Directors (9)	F	С	А
Section A2 – vote for possible proposal presented pursuant to article 126-bis of TUF (10)	F	С	А
3. (item 2) Proposed allocation of profit for the period: related and consequent resolutions			ur .
Section A – vote for resolution proposed by the Board of Directors (9)	F	С	Α
Section A2 – vote for possible proposal presented pursuant to article 126-bis of TUF (10)	F	С	Α

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4. (item 3) Report on the remuneration policy and fees paid: resolutions relating to Section I – Remuneration policy			
Section A – vote for resolution proposed by the Board of Directors (9)	F	С	А
Section A2 – vote for possible proposal presented pursuant to article 126-bis of TUF (10)	F	С	Α
	II.	11	II.
5. (item 4) Report on the remuneration policy and fees paid: resolutions relating to Section II – Fees paid (not binding)			
Section A – vote for resolution proposed by the Board of Directors (9)	F	С	А
Section A2 – vote for possible proposal presented pursuant to article 126-bis of TUF (10)	F	С	А
			'
6. (item 5) Conferral of the mandate for the independent audit of the accounts for the financial years 2024 – 2032: related and consequent resolutions			
Section A – vote for resolution based on the motivated proposal of the Board of Statutory Auditors (9)	F	С	Α
Section A2 – vote for possible proposal presented pursuant to article 126-bis of TUF (10)	F	С	А
7. (item 6) Renewal of the authorisation to purchase treasury shares and disposal procedure thereof: related and consequent resolutions			
Section A – vote for resolution proposed by the Board of Directors (9)	F	С	Α
Section A2 – vote for possible proposal presented pursuant to article 126-bis of TUF (10)	F	С	Α

Possible derivative action against Directors				
Vote for proposed derivative action pursuant art. 2393, subsection 2, of Italian civil code upon approval of the annual financial statements (If no				
voting instruction are indicated, the Appointed Representative will vote C – against)		F	С	Α

DATE SIGNATURE

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Instructions for filling in and submitting the form

- 1. **The Proxy form** must be notified to the Company (together with a valid ID document and, in case, the documentation providing proof of the signatory power) via the Appointed Representative together with the **Voting Instructions** reserved to him within **April 26th, 2022**, using one of the following methods:
 - 1) Online: completing the online form available on the Company's website, assuming that the Proxy Grantor (as Individual or as Legal Entity), in order to receive the credential ID, is enabled to identify himself with the required documentation or is a Registered Email Holder, in which case the above deadline is extended to April 27th, 2022 h. 12 am;
 - 2) Registered Email Holders (PEC): as an attachment document (PDF format) sent to hera@pecserviziotitoli.it in the event that the Proxy Grantor (as Individual or as Legal Entity) is a Registerd Email Holder:
 - 3) **Digital Signature Holders (FEA)**: as an attachment document with digital signature sent to hera@pecserviziotitoli.it in the event that the Proxy Grantor (as Individual or as Legal Entity) is a Digital Signature Holder;
 - 4) Common Email address Holders: as an attachment document (PDF format) sent to hera@pecserviziotitoli.it. In this case, the hard copy of the proxy shall be sent via ordinary mail service to Computershare S.p.A. Via Nizza 262/73, 10126, Turin (Italy);
 - Via FAX: number +39 011 0923202.

The use of different email address than those mentioned above or a delay respect to the deadline, as well as the only use of ordinary mail service, will not ensure the correct submission of the proxy.

- Specify the capacity of the proxy signatory and, where applicable, attach documentary proof of his power.
- To be completed only if the registered shareholder is different from the proxy signatory; mandatory indications on relevant personal details must be included.
- 4. Provide the securities account number, Bank Codes and Branch Codes of the Depository, or in any case its name, available in the securities account statement.
- 5. Reference to the communication made by the intermediary and its name.
- 6. Provide details of a valid form of identification of the proxy signatory.
- 7. Provide the name and surname of the signatory of the Proxy form and Voting instructions.
- 8. Pursuant to article 135-undecies, subsection 3, of Italian Legislative Decree no. 58/1998, "Shares for which full or partial proxy is conferred are calculated for the purpose of determining due constitution of the shareholders' meeting. With regard to proposals for which no voting instructions are given, the shares of the shareholder concerned are not considered in calculating the majority and the percentage of capital required for the resolutions to be carried".
- 9. The resolutions proposed to the shareholders' meeting, which are briefly referred to herein, are reported in the Reports published on the company website www.gruppohera.it. Computershare S.p.A., as Appointed Representative, has not personal interest or on behalf of third party in the proposals mentioned, however, in the event of unknown circumstances or in the event of amendment or integration to the motion presented to the meeting, Computershare does not intend to vote in a manner incompatible with the instructions received in Sections A and/or A2.
 - The vote is expressed by ticking the relevant box between the following: **F** (for), **C** (against) or **A** (abstention).
- 10. There is the Section A2 to receive instructions when an alternative, complementary or additional resolution to the motion proposed by the Board of Directors had been presented and published pursuant to art. 126-bis of the TUF, within the term and in the cases provided. The Appointed Representative shall vote on each motion in accordance with the instructions and the delegating party shall give instructions consistent with the type of proposals (alternative or complementary) published.

Italian Legislative Decree no. 58/98 (T.U.F) Article 135-decies

(Conflict of interest of the representative and substitutes)

- 1. Conferring proxy upon a representative in conflict of interest is permitted provided that the representative informs the shareholder in writing of the circumstances giving rise to such conflict of interest and provided specific voting instructions are provided for each resolution in which the representative is expected to vote on behalf of the shareholder. The representative shall have the onus of proof regarding disclosure to the shareholder of the circumstances giving rise to the conflict of interest. Article 1711, second subsection of the Italian Civil Code does not apply.
- 2. In any event, for the purposes of this article, conflict of interest exists where the representative or substitute:
- a) has sole or joint control of the company, or is controlled or is subject to joint control by that company;
- b) is associated with the company or exercises significant influence over that company or the latter exercises significant influence over the representative;
- c) is a member of the board of directors or control body of the company or of the persons indicated in paragraphs a) and b);
- d) is an employee or auditor of the company or of the persons indicated in paragraph a);
- e) is the spouse, close relative or is related by up to four times removed of the persons indicated in paragraphs a) to c);
- f) is bound to the company or to persons indicated in paragraphs a), b), c) and e) by independent or employee relations or other relations of a financial nature that compromise independence.
- 3. Replacement of the representative by a substitute in conflict of interest is permitted only if the substitute is indicated by the shareholder. In such cases, subsection 1 shall apply. Disclosure obligations and related onus of proof in any event remain with the representative.
- 4. This article shall also apply in cases of share transfer by proxy.

Article 135-undecies

(Appointed representative of a listed company)

- 1. Unless the Articles of Association decree otherwise, companies with listed shares designate a party to whom the shareholders may, for each shareholders' meeting and within the end of the second trading day prior to the date scheduled for the shareholders' meeting, including for callings subsequent to the first, a proxy with voting instructions on all or some of the proposals on the agenda. The proxy shall be valid only for proposals on which voting instructions are conferred.
- 2. Proxy is conferred by signing a proxy form, the content of which is governed by a Consob regulation. Conferring proxy shall be free of charge to the shareholder. The proxy and voting instructions may be cancelled within the time limit indicated in subsection 1.
- 3. Shares for which full or partial proxy is conferred are calculated for the purpose of determining due constitution of the shareholders' meeting. With regard to proposals for which no voting instructions are given, the shares are not considered in calculating the majority and the percentage of capital required for the resolutions to be carried.
- 4. The person appointed as representative shall any interest, personal or on behalf of third parties, that he or she may have with respect to the resolution proposals on the agenda. The representative must also maintain confidentiality of the content of voting instructions received until scrutiny commences, without prejudice to the option of disclosing such information to his or her employees or collaborators, who shall also be subject to confidentiality obligations. The party appointed as representative may not be assigned proxies except in compliance with this article.
- 5. By regulation pursuant to subsection 2, Consob may establish cases in which a representative failing to meet the indicated terms of Article 135-decies may express a vote other than that indicated in the voting instructions.

Law-Decree nr. 18 on March 17th, 2020

Art. 106 (Rules relating to the conduct of Company Shareholders' meetings)

- [...] 4. To attend ordinary or extraordinary Shareholders' Meetings, Companies with listed shares can designate the Representative pursuant to article 135-undecies of Italian Legislative Decree nr. 58 on 24 February 1998, even if the Articles of Association decree otherwise. The Companies can also provide in the notice calling the Shareholders' meeting that the Appointed Representative pursuant to article 135-undecies of the Italian Legislative Decree n. 58, on 24 February 1998, will be the only subject entitled to attend the Meeting; to the aforementioned Appointed Representative may also be confer proxies or subdelegations pursuant to article 135-novies of the Italian Legislative Decree n. 58, on 24 February 1998, notwithstanding the provision of art. 135-undecies, paragraph 4, of the same Decree.
- 5. Paragraph 4 also applies to companies admitted on a multilateral trading system and to Companies with financial instruments widely distributed among the public.

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Italian Civil Code Art. 2393

(Derivative action)

- 1. A derivative action may be brought against directors pursuant to a resolution approved by shareholders, even if the company is in liquidation.
- 2. A resolution relating to the responsibility of directors may be put to the vote at a general meeting called for approval of the annual financial statements, even if such resolution is not on the meeting agenda, provided that it relates to matters occurring within the period to which the financial statements relate.
- 3. A derivative action may also be brought by a resolution of the board of statutory auditors passed by a two-thirds majority of its members.
- 4. Such action may be brought within five years of the expiry of the director's term of office.
- 5. The approval of a resolution to bring derivative action shall result in the removal of the director against whom such action is brought provided that votes representing at least one fifth of share capital are in favor. In such an event, shareholders shall provide for the replacement of that director.
- 6. The company may waive its right to bring derivative action and accept a settlement, subject to the waiver and settlement having been approved by shareholders, and provided that such motion is not opposed by minority shareholders representing at least one fifth of share capital, or, for listed companies, at least one-twentieth of share capital, or such percentage as may be established in the company's by-laws in relation to derivative actions brought by the company pursuant to Article 2393-bis.

INFORMATION ON PERSONAL DATA PROCESSING

Pursuant to the Regulation(EU) 2016/679 (the "Regulation")

Personal Data Controller

Computershare S.p.A., with registered office in Milan, Via Lorenzo Mascheroni, 19 (hereinafter, "Computershare" or the "Controller"), Appointed Representative of the company pursuant to article 135-undecies of Italian Legislative Decree no. 58/98 (TUF) and art. 106 DL 17 March 2020 n. 18, as controller of "Processing" (as defined in article 4 of the Regulation) of Personal Data (as defined below) provides the present "Information on Personal Data Processing", in compliance with the provisions of the applicable law (article 13 of Regulation and subsequent national legislation)

Object and methods of processing

The personal data of the shareholder and of his possible representative (hereinafter, the "**Delegating party**"), as well as the residence, the tax code, the details of the identification document, the email address, the telephone number and the shareholding (hereinafter "**Personal Data**") are communicated by the Delegating party, even by electronic means, to Computershare through this form, in order to grant the proxy to attend and to vote at the shareholders' meeting on behalf of the Delegating party according his voting instructions

The Controller process the Personal Data of the Delegating party reported in this form, lawfully, fairly and limited to what is necessary in relation to the purposes for which they are processed. The processing - as collection or any other operation as set forth in the definition of "processing" pursuant article 4 of the Regulation – shall be performed by papery or automated means, implementing the appropriate organizational and logical measures required by the purposes here above mentioned.

Purpose and legal basis of the Processing

The purpose of the Processing by the Controller is to allow the correct expression of voting instruction by the Appointed Representative in the shareholders' meeting on behalf of the Delegating Party, in compliance with the provisions of the aforementioned art. 135-undecies of TUF and art. 106 DL 17 March 2020 n.18.

The legal basis of the Processing is represented by:

- contractual obligations: to comply with the obligations arising from the agreement between the Delegating Party and the Appointed Representative;
- <u>legal obligations</u>: to comply with the legal obligations the Appointed Representative shall fulfil towards the company and the Authorities.

The collection and the Processing of Personal Data is necessary for the purposes indicated above. Failure to provide the aforementioned Personal Data implies, therefore, the impossibility to establish and manage the above agreement.

Recipients, storage and transfer of Personal Data

The Personal Data will be made accessible, for the purposes mentioned above - before, during and after the shareholders' meeting - to the employees and collaborators of the Controller who are in charge of Processing.

The Personal Data provided will be kept for a period of at least 1 year, in accordance with current legislation and will be disclosed to third parties only in compliance with legal obligations or regulations or at the request of the Authorities. This period is consistent with the provisions of current legislation.

Personal Data will be processed within the European Union and stored on servers located within the European Union. The Personal Data will be communicated to the Company to comply with the obligation under the law regarding the shareholders meeting's minutes, updating of shareholders' register and to third parties only if required by the Authorities.

Rights of the Delegating party

The Delegating Party has the right to ask, in every moment, which Personal Data and how they are processed. The Delegating party may ask to update, complete, correct or even erase the Personal Data. The Delegating party can also ask to restrict the use of his Personal Data or withdraw the consent to use them, but in such case it will be impossible to attend and vote at the shareholders' meeting. The Personal Data and the voting instructions will be kept for 1 year at disposal of the Authorities.

For the exercise of the aforementioned rights, the Delegating party can write to Computershare to the address reported in the form or to the following email address dataprotection@computershare.it. For the Privacy Policy and all Computershare activities, please visit our website https://www.computershare.com/it/Pages/Privacy.aspx.

Computershare S.p.A.