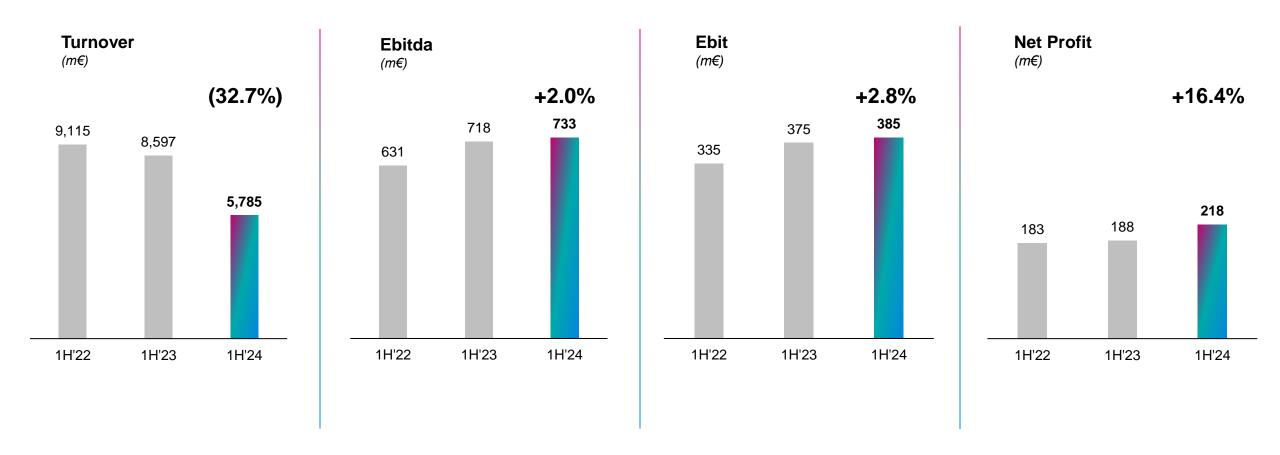
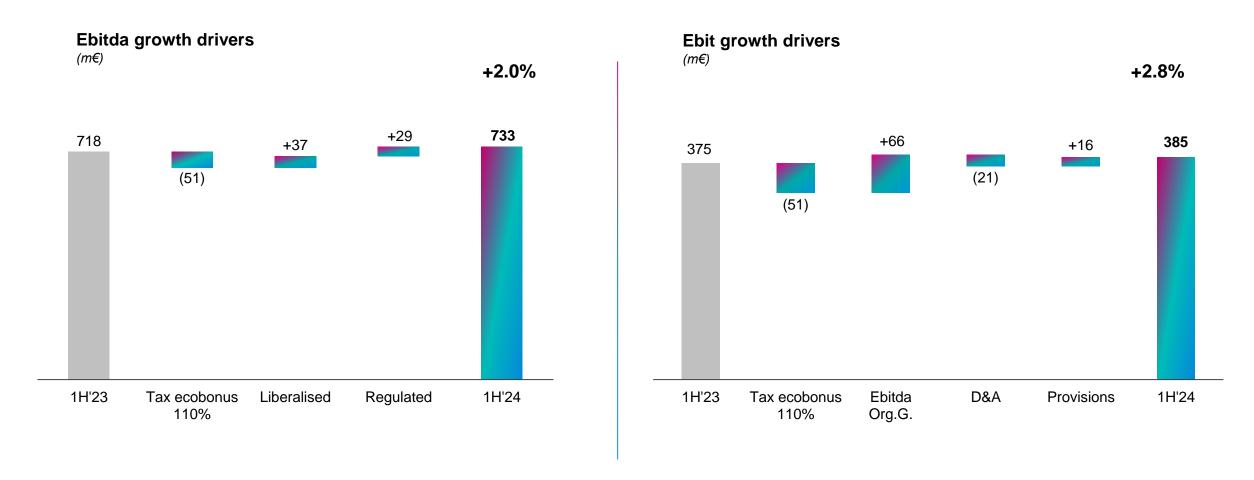


P&L: 1H'24 at a glance



Positive Q2, maintaining Q1 double digit growth rates in Net Profits

Structural drivers for a solid growth



Delivering a solid operating performance

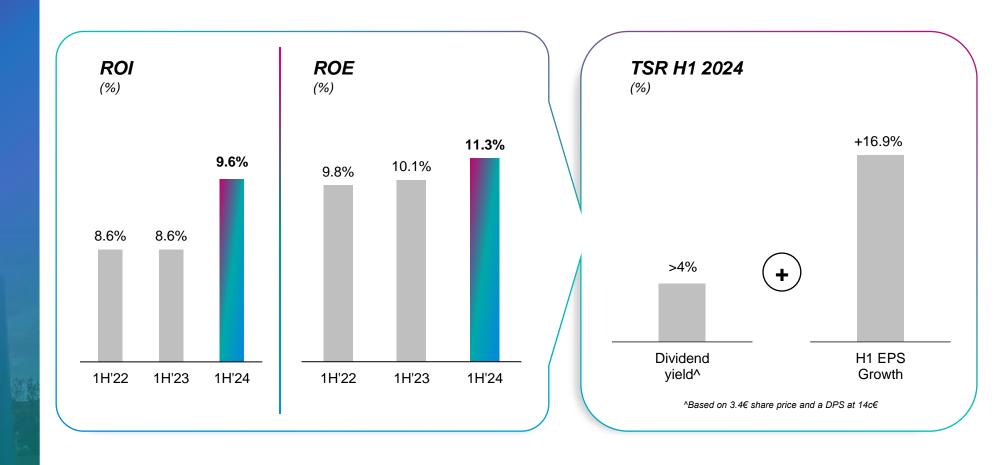
Create Value

Accretive capital discipline

Market development

Efficiency gains

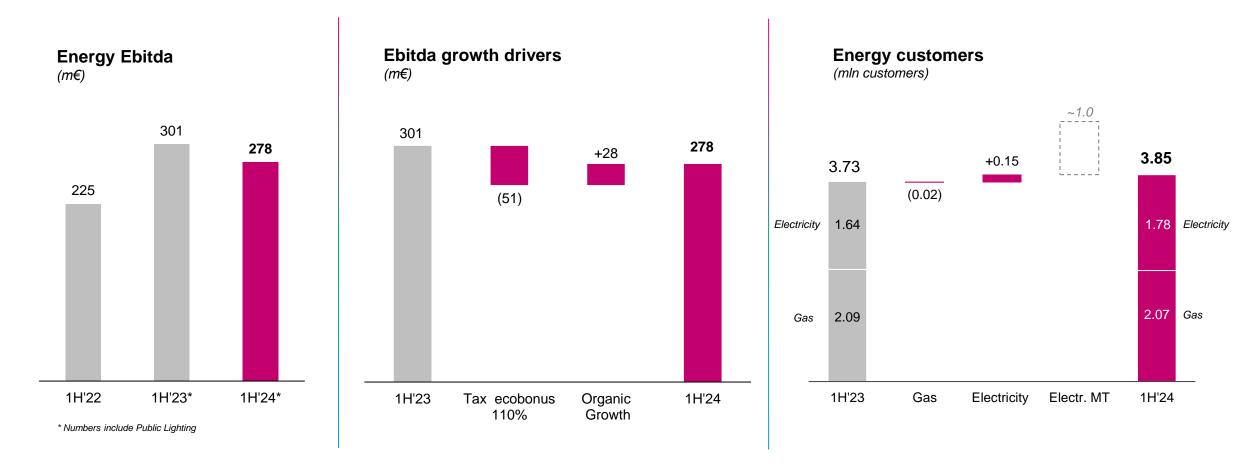
Visible EPS growth and enhanced returns



Growing profitability underpins returns for shareholders

gruppohera 03

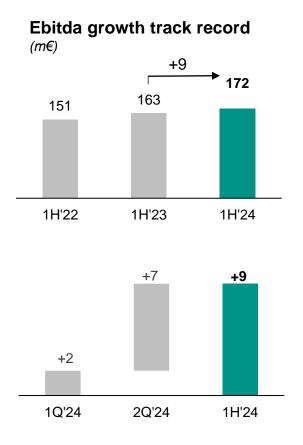
Energy supply

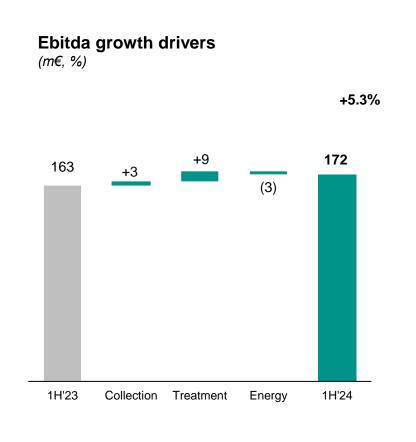


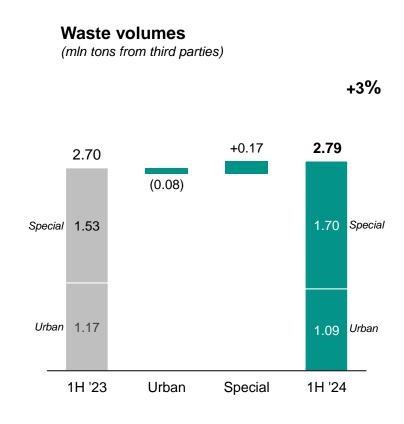
+125k clients in Supply business + ~1M of Maggior Tutela since 07/01/24

H120**24** RESULTS GRUPPOHERA 04

Waste



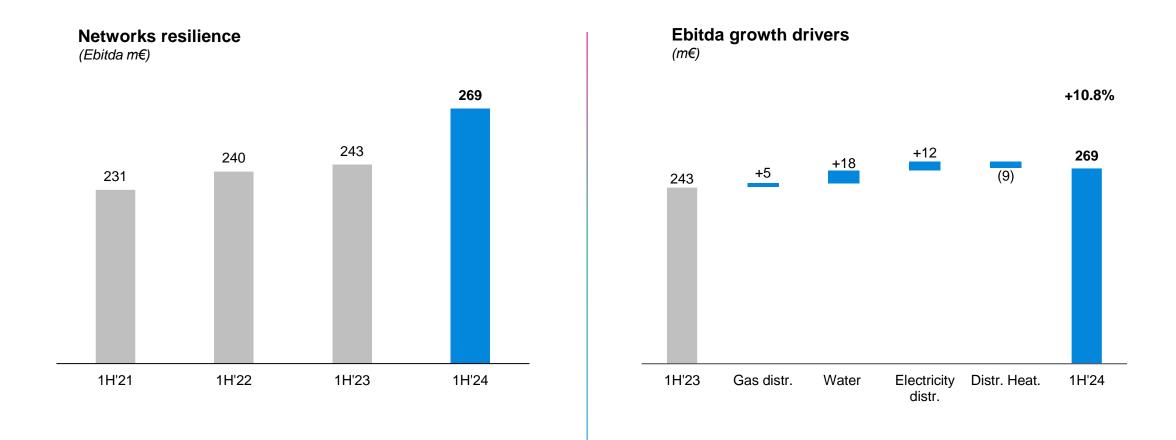




Speeding up results in Q2

GRUPPOHERA 05

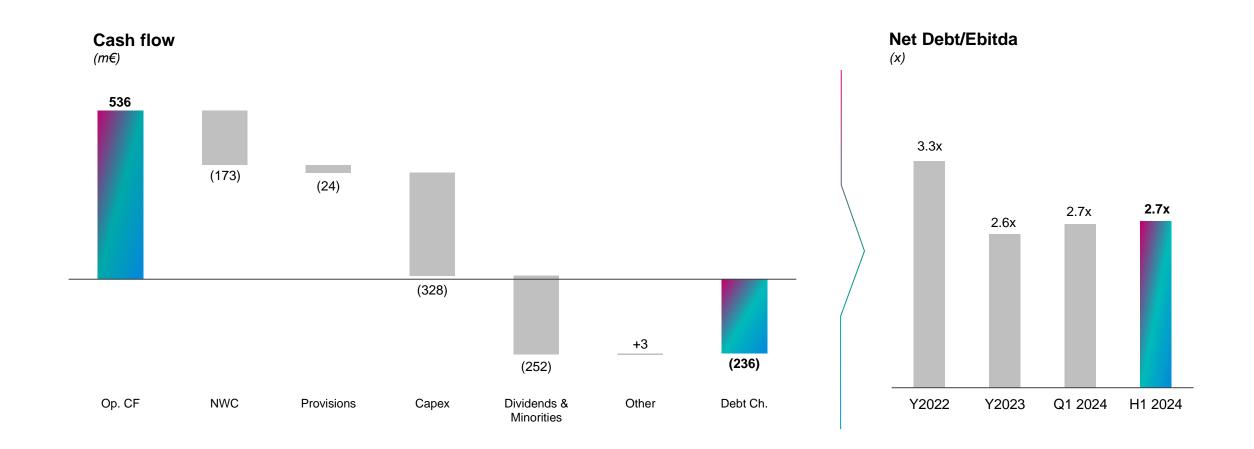
Networks



+110 bps of regulated Wacc and inflation recognition boosting growth

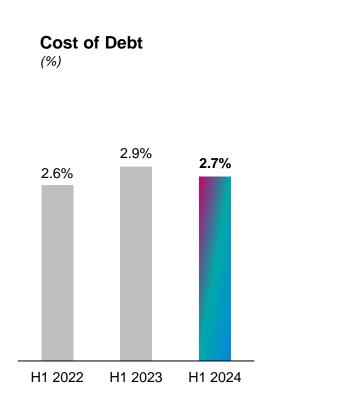
H120**24** RESULTS GRUPPOHERA 06

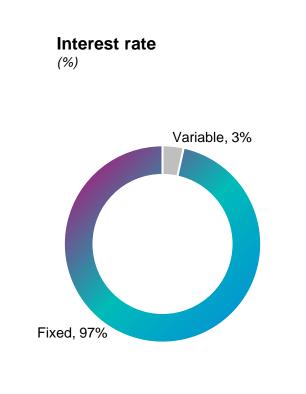
Cash flow and Debt



Confirmed financial flexibility

Sound balance sheet







S&P Global

BBB+ / A-2

Stable Outlook

Moody's

Baa2

Stable Outlook

Strong financial resilience

Be Sustainable

Aiming at becoming CO2 neutral

Strengthening solid relations with employees

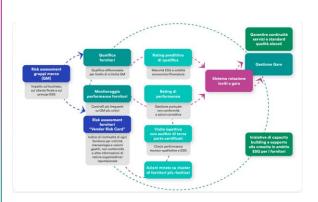


"Patto del Buon Lavoro"



- A solid platform agreed upon with all main trade Unions
- Promoting a better and more flexible balance between work/home life
- Stronger sharing of results growth with white and blu collars

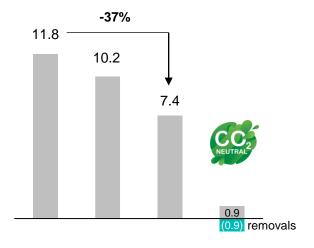
Hera_PRO



- Partnering with suppliers
- Sharing know-how on future new challenges on ESG law requirements
- Assuring a tight monitoring of our supply-chain guaranteeing secure procurements

CO2 neutral in 2050

(Scope 1+2+3 emissions in mtons)



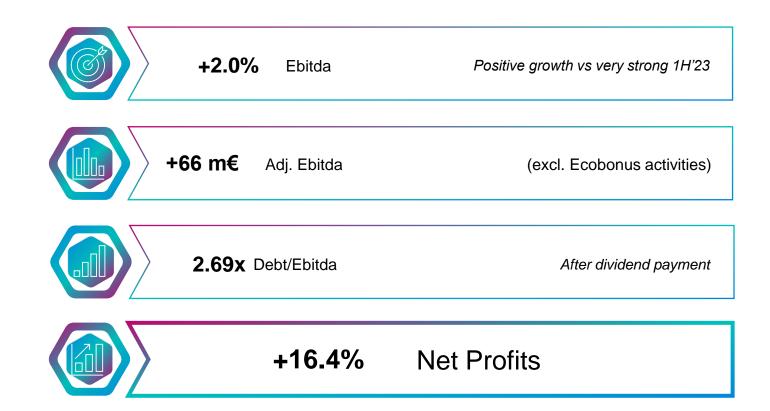
2019 2023* 2030 2050

- Formalizing our commitment to become fully neutral on CO2 emissions
- Hera commit to focus on scope 3 promoting low CO2 services and culture among clients and suppliers
- Only a minor and negligible part of emissions will be fully compensated

Creating value for all stakeholders

Closing remarks

Strong growth to improve value creation for stakeholders at a low risk profile



Good execution in Q2 of our growth plans



Annex: P&L

| | H1 '23* | H1 '24 | |
|-------------------------------|---------|---------|---------|
| REVENUES | 8,596.8 | 5,784.7 | (32.7%) |
| EBITDA | 718.3 | 732.7 | +2.0% |
| Ebitda margin | 8.3% | 12.6% | |
| Depreciation and provisions | (343.6) | (347.6) | |
| EBIT | 374.7 | 385.1 | +2.8% |
| Financial costs | (96.4) | (61.9) | |
| Income from Associates & J.V. | 5.9 | 6.4 | |
| PRETAX PROFIT | 284.2 | 329.6 | +16.0% |
| Tax | (76.2) | (92.3) | |
| Tax rate | 26.8% | 28.0% | |
| Minorities | (20.3) | (18.9) | |
| NET PROFIT POST MINORITIES | 187.7 | 218.4 | +16.4% |
| | | | |

^{*}Adjusted for a temporary accounting difference in gas stock valuation (avg historical cost vs. avg acquiring prices). Adjustments on H1'23 are: -93.0m€ at Ebitda level and -66.2 m€ at Net profit level.

Annex: Networks, Energy and Waste

Networks

(m€)

| Ebitda (m€) | H1 2023 | H1 2024 | Ch. |
|--------------------------------|---------|---------|--------|
| Networks | 242.7 | 268.9 | +26.2 |
| District Heating | 16.8 | 8.1 | (8.7) |
| Gas distribution | 79.6 | 84.7 | +5.1 |
| Electricity distribution | 17.8 | 30.0 | +12.2 |
| Water | 128.6 | 146.2 | +17.6 |
| | | | |
| Volumes | H1 2023 | H1 2024 | Ch. |
| Water (mm3) | 139.1 | 141.0 | +1.9 |
| Gas Distribution (mm3) | 1,291.8 | 1,253.2 | (38.6) |
| Electricity Distribution (GWh) | 1,349.8 | 1,293.7 | (56.1) |
| District Heating (GWht) | 251.5 | 245.8 | (5.7) |

Energy (m€)

| Ebitda (m€) | 11 2023 | H1 2023 | Ch. |
|-------------------------|---------|---------|--------|
| Energy | 301.0 | 278.0 | (23.0) |
| Gas supply | 139.9 | 153.1 | +13.2 |
| Electricity supply | 86.7 | 102.8 | +16.1 |
| Power generation | 1.7 | (1.0) | (2.7) |
| Energy efficiency + VAS | 65.1 | 14.0 | (51.1) |
| Public Lighting | 7.6 | 9.0 | +1.4 |
| | | | |
| Customers ('000) | H1 2023 | H1 2024 | Ch. |
| Gas customers | 2,088.8 | 2,066.8 | (22.0) |
| Electricity customers | 1,635.8 | 1,783.2 | +147.4 |
| Energy customers | 3,724.6 | 3,850.1 | +125.4 |

Waste

(m€)

| Ebitda (m€) | H1 2023 | H1 2024 | Ch |
|--------------------------|---------|---------|--------|
| Waste | 162.9 | 171.5 | +8.6 |
| Treatment | 134.6 | 140.5 | +5.9 |
| Collection | 28.2 | 30.9 | +2.7 |
| | | | |
| Volumes (kton) | H1 2023 | H1 2024 | Ch |
| Urban W. Volumes | 1,166.6 | 1,087.8 | (78.8 |
| Special W. Volumes | 1,526.2 | 1,696.9 | +170. |
| Waste from third parties | 2,692.7 | 2,784.7 | +91.9 |
| Internal W. Volumes | 1,486.9 | 1,325.7 | (161.2 |
| Total Volumes Treated | 4,179.6 | 4,110.4 | (69.3 |

Annex: Water and Waste

Water

(m€)

| (m€) | H1 2023 | H1 2024 | Ch. |
|----------|---------|---------|-------|
| Revenues | 493.3 | 532.6 | +39.3 |
| Ebitda | 128.6 | 146.2 | +17.6 |

| Data | H1 2023 | H1 2024 | Ch. |
|--------------------|---------|---------|------|
| Aqueduct (mm3) | 139.1 | 141.0 | +1.9 |
| Sewerage (mm3) | 114.3 | 118.7 | +4.4 |
| Purification (mm3) | 114.3 | 117.7 | +3.4 |

Waste

(m€)

| (m€) | H1 2023 | H1 2024 | Ch. |
|----------|---------|---------|-------|
| Revenues | 849.9 | 848.3 | (1.6) |
| Ebitda | 162.9 | 171.5 | +8.6 |

| Volumes (kton) | H1 2023 | H1 2024 | Ch. |
|--------------------------|---------|---------|---------|
| Urban W. Volumes | 1,166.6 | 1,087.8 | (78.8) |
| Special W. Volumes | 1,526.2 | 1,696.9 | +170.7 |
| Waste from third parties | 2,692.7 | 2,784.7 | +91.9 |
| Internal W. Volumes | 1,486.9 | 1,325.7 | (161.2) |
| Total Volumes Treated | 4,179.6 | 4,110.4 | (69.3) |

Annex: Gas and Electricity*

Gas

(m€)

| (m€) | H1 2023 | H1 2024 | Ch. |
|----------|---------|---------|-----------|
| Revenues | 5,245.8 | 2,604.0 | (2,641.8) |
| Ebitda | 293.1 | 256.5 | (36.6) |

| Data | H1 2023 | H1 2024 | Ch. |
|-------------------------|---------|---------|--------|
| Volumes distrib. (mm3) | 1,291.8 | 1,253.2 | (38.6) |
| Volumes sold (mm3) | 5,168.5 | 5,608.7 | +440.2 |
| of which trading (mm3) | 3,247.9 | 3,925.0 | +677.1 |
| District Heating (GWht) | 251.5 | 245.8 | (5.7) |
| Clients ('000 unit) | 2,088.8 | 2,066.8 | (22.0) |

Electricity

(m€)

| (m€) | H1 2023 | H1 2024 | Ch. |
|----------|---------|---------|---------|
| Revenues | 2,273.1 | 2,039.3 | (233.8) |
| Ebitda | 122.0 | 144.2 | +22.2 |

| Data | H1 2023 | H1 2024 | Ch. |
|------------------------|---------|---------|--------|
| Volumes sold (GWh) | 6,713.9 | 7,615.8 | +901.9 |
| Volumes distrib. (GWh) | 1,349.8 | 1,293.7 | (56.1) |
| Clients ('000 unit) | 1,635.8 | 1,783.2 | +147.4 |

^{*} Gas includes contribution of the following businesses: gas distribution, gas supply, district heating and energy efficiency.

Electricity includes contribution of the following businesses: electricity distribution, electricity supply and power generation.